

Barnstable County Shared Regional Housing Services (SRHS) Program

> Board of Regional Commissioners October 25, 2023



Project Team



Barnstable County Regional Government

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Agenda

- SRHS Program Overview
- Sustaining the SRHS Program
- Next Steps: Community Engagement
- Questions





SRHS PROGRAM OVERVIEW



Program Background

- **Barnstable County HOME Consortium (BCHC):** acts as Participating Jurisdiction to receive and disburse federal HOME Investment Partnership funds
- **BCHC Advisory Council:** decision-making body that determines allocation of County's HOME Investment Partnership Program funds and confers on regional housing issues and strategies
- BCHC Advisory Council members are appointed by the Board of Regional Commissioners and consist of:
 - One representative with housing expertise from each town appointed by local governing body
 - > Two at-large members recommended by HOME Consortium staff
 - > Affordable Housing Specialist of Cape Cod Commission as ex officio member



Barnstable County HOME Consortium Advisory Council Members

BARNSTABLE

Laura Shufelt, MHP Director of Community Assistance

BOURNE

David Quinn, HAC, Director of Housing Dev. & Planning

BREWSTER

Jill Scalise, Brewster Housing Coordinator

CHATHAM

Gloria McPherson, Chatham Housing & Sustainability Director

DENNIS

Maggie Spade-Aquilar, Dennis Housing Coordinator

AT-LARGE

Charleen Greenhalgh, Harwich Town Planner (retired)

EASTHAM

Rachel Butler, Eastham Housing Coordinator

FALMOUTH

Kim Fish, Falmouth Housing Coordinator

HARWICH

Arthur Bodin, Harwich Housing Authority Member

MASHPEE

Gary Shuman, Mashpee Housing Committee member

ORLEANS

Marsha Allgeier, Orleans Housing Coordinator

AT-LARGE

Beth Wade, Habitat for Humanity, Director of Land Acq. & Project Dev.

PROVINCETOWN

Michelle Jarusiewicz, Provincetown Community Housing Specialist

SANDWICH

Nanette Perkins, Sandwich Housing Authority Member

TRURO

Betty Gallo, Vice-Chair Truro Affordable Housing Authority

WELLFLEET

Richard Ciotti, Wellfleet Housing Authority Member

YARMOUTH

Lorraine Doyle, Yarmouth Community Housing Com. Member

EX OFFICIO

Patty Daley, Cape Cod Commission

Program Background

- BCHC Advisory Council proposed further exploration toward the creation of a Shared Regional Housing Services (SRHS) program because:
 - While many Cape communities have housing staff, they lack the capacity necessary to manage and maintain the vast array of housing-related tasks
 - Taking a regional approach to housing is necessary to address the Cape's affordable housing crisis
 - Establishing a regional program aligns with the Cape Cod Commission's Regional Housing Strategy currently under development





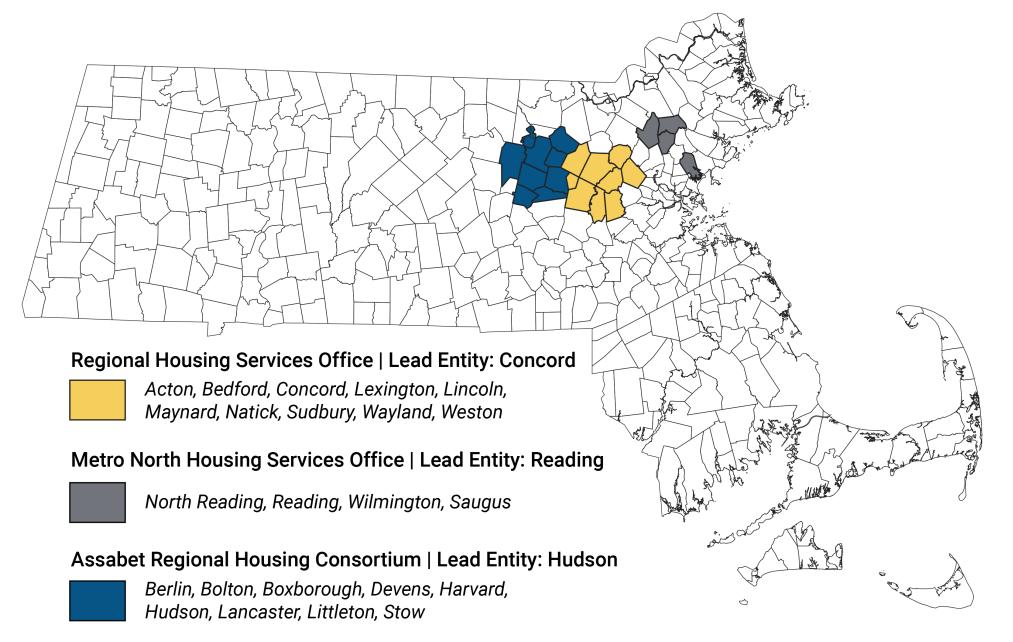
Program Background

- As Dept of Human Services researched creating such a program, Barnstable County ARPA funds became available
- Dept of Human Services requested and received funding to establish pilot SRHS program via County Ordinance 23-03
- Initial pilot program funded for two years (FY2024 and FY2025)
 - Barrett Planning Group LLC (BPG) selected as the successful bidder to develop and implement SRHS program
 - ➤ County staff have explored methods for sustaining the program after June 30, 2025 → Intermunicipal Agreement (IMA) is typical method





Shared Regional Housing Services Programs in Massachusetts





Pilot Program Overview

Project scope includes three elements:

- **Project Initiation and Program Development:** provides framework for program and includes one-time tasks that are then maintained (i.e. stakeholder list, affordable housing database)
- **Regional Support Activities:** program assists all fifteen communities by maintaining resources developed in Year One and developing templates for common affordable housing documents
- **Community Support Activities:** element enhances local staff capacity by providing hands-on technical expertise and assistance with affordable housing functions to each community.



Process Timeline

	Program Element	Task/Milestone	Jul-Sept 2023	Oct-Dec 2023	Jan-Mar 2024	Apr-Jun 2024	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul 2025 Onward
ARPA-Funded Two-Year Project	I. Project Initiation and Program Development	Project Kick Off									
		Program Implementation Plan Due									
		Municipal & Affordable Housing Stakeholder List Due									
		Regional Affordable Housing Database Due									
	II. Regional Support Activities	Maintenance of Stakeholder List and Regional Affordable Housing Database									Onward
		Affordable Housing Document Templates Developed									
	III. Community Support Activities	System for Delivery of Community Support Activities Developed									
		Community Support Activities									Onward
		Development of IMA for SRHS Membership									
Intermunicipal Agreement		Finalization of IMA overview for SRHS Membership									
		Municipal Consideration of SRHS Membership via IMA									
		Finalization of IMA for Participating Communities									
		Funding Appropriation at ATM for Participating Communities									
		Commencement of IMA & SRHS Program									Onward

SUSTAINING THE SRHS PROGRAM



Looking Ahead

- ARPA-funded pilot SRHS program concludes June 30, 2025
- Shared services agreement necessary to continue program after June 30, 2025
- Typical model: interested communities enter into Intermunicipal Agreement (IMA) and annually appropriate funds for shared cost of services
- Participating communities can use Community Preservation Act (CPA) or Affordable Housing Trust funds





Considerations for Agreement

Dependent upon number of participating Base Fee communities, base number of hours by community, and activities included in IMA

• Determined based upon feedback during Year One

Activities & Hours

- Additional hours available as pay-as-you-go approach
- Process for midyear reconciliation for unused hours
- Dept of Human Services current lead entity for pilot

Lead Entity

- ARPA-funded SRHS program
- Future lead entity could be individual community





Intermunicipal Agreement (IMA) Approach

- 1. Tentative **November 2024 deadline** for communities to decide whether to continue the SRHS program after June 30, 2025
- 2. Draft IMA then finalized based upon number and needs of participating communities
- 3. Participating towns seek funding approval at Town Meeting and sign final IMA once funding is secured
- 4. New towns would have opportunity to opt into IMA during subsequent renewal cycles, and existing members would be able to opt out

Towns choosing not to participate beyond June 30, 2025 will have incurred no cost for the work of this Program





NEXT STEPS: COMMUNITY ENGAGEMENT



Engaging Communities

- Seeking Board of Regional Commissioners' approval to engage with local Town Management/Administration
- Community input crucial for developing IMA:
 - Which communities wish to participate?
 - What services do communities want?
 - Who will be the Lead Entity for IMA?
 - What is working/not working during pilot program?





Process Updates

- Human Services newsletter will include quarterly updates on SRHS Program
- Project page will be updated throughout process

www.capecod.gov/departments/human-services/initiatives/ housing-homelessness/shared-regional-housing-services/

Visit www.capecod.gov

- "Departments"
- "Human Services"
- "Housing & Homelessness"

"Shared Regional Housing Services"





QUESTIONS

